



# NSW Health Procurement Reform

HealthSupply

24 November 2023



# Project Status Report: New Supply Chain Network

#	Milestone	Baseline finish	Actual Date	Status	Commentary
1	Kick off consultant RFP process	29/05/2023	24/05/23		Complete
2	Assign Consultant and Probity Officer	29/05/2023	29/05/23		Complete
3	Form Tender Evaluation Committee	9/06/2023	8/06/23		Complete
4	Complete RFP Doc and Evaluation Plan	7/07/2023	23/08/23		Complete
5	Issue RFP to Market	01/09/2023			RFP was issued to the market on 4/09 however the RFP was then withdrawn on 15/09. A new approach for the Go To Market is currently being prepared.
6	Briefing session/Question/Clarification	14/07/2023			Briefing session was scheduled for 14/09. Due to the withdraw of the RFP the briefing session was cancelled.
7	Close Tender	TBC			The Go To Market approach is currently being reviewed and a new plan will be issued.
8	Tender Evaluations	TBC			
9	Award notifications	TBC			
10	3PL Go To Market Commencement	TBC			
11	Item Conversion Plan completed	TBC			
12	Complete Business Requirements	TBC			
13	Appoint Tender Evaluation Committee	TBC			
14	Complete 3PL RFP Document	TBC			
15	Issue 3PL RFP to Market	TBC			
16	Tender Evaluation	TBC			
17	Award Notification	TBC			
18	Contract Sign Off	TBC			
19	Implementation of new supply chain network	TBC			
20	Go Live	21/01/2026			

## Overall Status



Executive Sponsor	Alex Araujo
Business Sponsor	Sharen Ozcan
Business Lead	Steve Volbrecht
Project Lead	Benn Grandidge

Metrics	Last report	This report
Time		
Scope		
Resourcing		

### Key accomplishments for the period

- Strategy option endorsed to recruit project team internally and engage 3PL market directly:
  - 3PL to provide their proposal. Earlier engagement provides a more realistic solution
  - More time spent on building a more detailed solution
  - Ability to negotiate T&C with the final 2-3 candidates
  - Shorter 3PL implementation timeline (less risky)
  - Lower overall project costs
- Approval received to recruit Supply Chain Improvement Lead to establish lead for project duration

### Planned Activities and Key Focus Areas for next period

- Dedicated project resource requirements have been scoped and position descriptions drafted
- Recruitment to commence in December and establish lead SME's and procurement lead in late January 24
- Project Support Officer replacement is currently being sought
- Project milestones will be reviewed and revised timeline will be drafted for endorsement

# Project Status Report: SVHN Transition to OneLink

#	Milestone	Baseline finish	Actual Date	Status	Commentary
1	Project Kick-off	14/04/23	14/04/23	Complete	
2	Business Requirements	15/05/23	27/06/23	Complete	
3	Items Range scoping	15/05/23		Warning	Item analysis highlighted a significant difference on items range between HS and SVHN. CPM from HS & SVHN are currently investigating the differences of both catalogue and inventory items. Team has completed ~90% of all items.
4	Invoicing Requirements	19/05/23	27/06/23	Complete	
5	Solution Design	17/07/23	10/07/23	Complete	
6	Item Conversion	20/10/23		Warning	A much greater difference in items range than initially expected
7	Commercial Agreement	15/07/23	30/08/23	Complete	
8	System Configs and Development for the solution build	20/10/23	5/10/23	Complete	
9	Complete SIT	13/10/23		On Track	In progress
10	Migration Strategy Build	15/09/23	15/09/23	Complete	
11	Complete UAT	27/10/23		Warning	
12	OneLink Readiness Checkpoint	30/10/23		On Track	
13	SVHN Training	10/11/23		On Track	
14	Systems Cutover	17/11/23		On Track	
15	Stock Transition	1/12/23		On Track	
16	Go-Live	Feb-24		On Track	Go-Live has been confirmed with SVHN for Feb-24, all related milestone dates will be adjusted accordingly once exact date is determined
17	Post Go Live Support	22/12/23		On Track	
18	Project Closure	31/01/24		On Track	

## Overall Status

Executive Sponsor	Alex Araujo
Business Sponsor	Sharen Ozcan
Business Lead	Steve Volbrecht
Project Lead	Benn Grandidge

Metrics	Last report	This report
Time	Warning	Warning
Scope	On Track	On Track
Resourcing	On Track	On Track

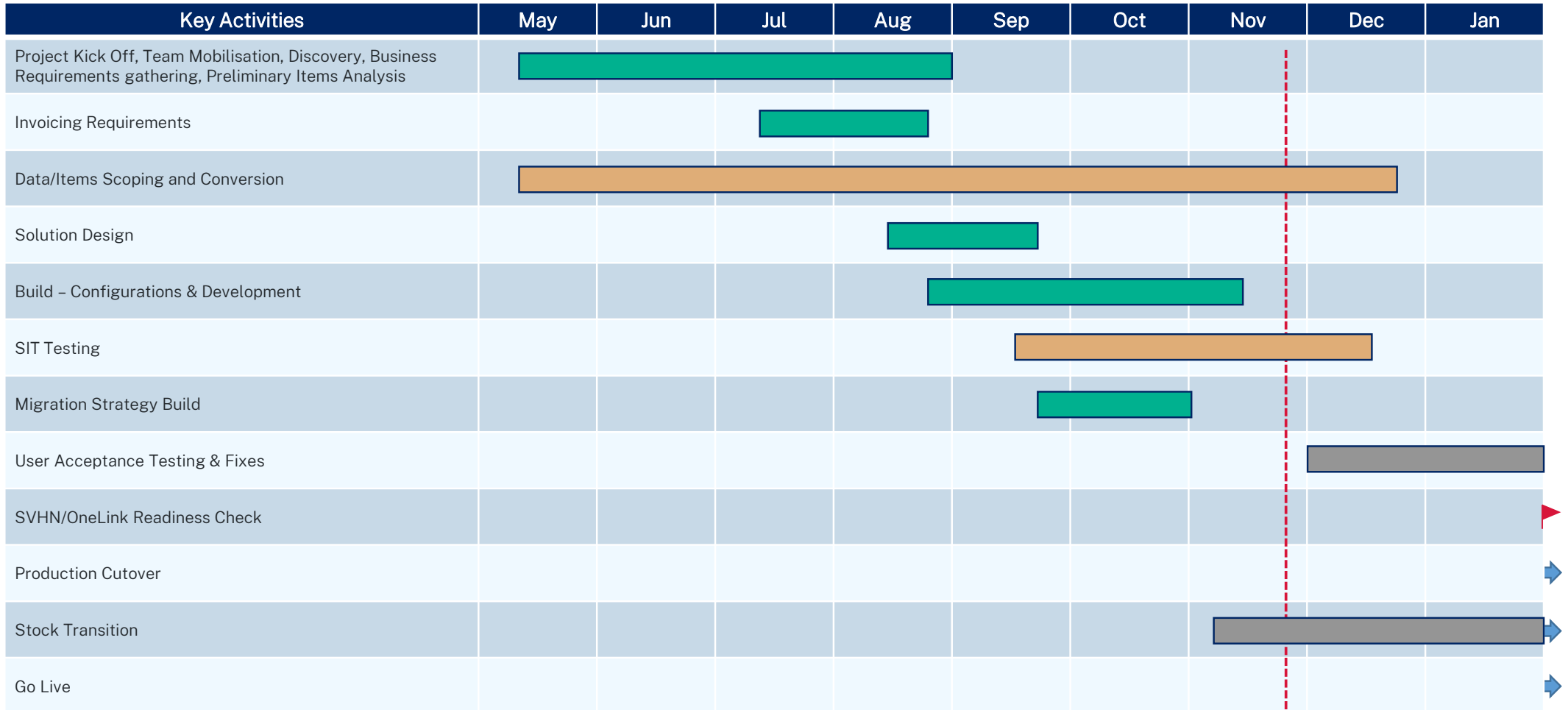
### Key accomplishments for the period

- SVHN Catalogue conversion will be delivered within the go-live of Master Catalogue Solution
- Agreement with eHealth and Finance on accounting treatment and establishment of dedicated clearing accounts finalized
- Deadline set for finalisation of St Vincent's product range for initial go-live with Onelink
- Proposed go-live socialised for 19 February 2024, awaiting formal acceptance from the project group

### Planned Activities and Key Focus Areas for next period

- Complete product range and demand forecasting for go-live
- Establish imprest schedule and anticipated daily pick wave volumes
- Site visit to finalise transport and dock requirements
- Education and confirmation of ordering practices at site
- Complete SIT and UAT process
- Master Catalogue transition of St Vincent's into global Health catalogue

# High Level Timeline - SVHN Transition to OneLink



We are here

**Key:** Major Phases Complete In progress - on track In progress - manageable delays Indicative Timeline TBC To start At Risk Major Milestone



# Risks, Issues & Dependencies

Risk #	Risk Description	Inherent Risk Rating	Mitigation Plan	Mitigated Risk Rating	Risk Owner	Status
1	SVHN Transition - The initial item review that suggest the difference between SVHN and HS item range is only about 2% was inaccurate. Further review suggest less than 10% of items are matching (only about 167 inventory items match out of 1800, and about 2500 direct purchase items are new to HS)	Medium	<p>The final product range to be sourced via Onelink will be confirmed in December 2023 for Feb 2024 go-live.</p> <p>The number of new additions to Onelink range will be minimal (approx. 35 items) and further standardisation opportunities will continue to be worked through post-go-live.</p> <p>Supplier forecasting will be covered off in this process and will reduce the risk to other Onelink customers.</p> <p>St Vincents will continue to support Direct Purchasing where required for continuity of supply and target further Onelink standardisation at a later date.</p>	Low	Benn Grandidge	Amber

Issue #	Description	Issue Rating	Issue Action Plan	Issue Owner	Status
2	Change in strategy presents the risk of project timeline exceeding targets which will impact current commercial arrangements with existing warehouse providers.	High	Strategy endorsed and work underway to recruit core HealthShare team to prepare accelerated approach to market and engage 3PL providers as a priority, targeting release in Qtr-2 2024 and no change to award and implementation timelines.	Benn Grandidge	Green



# Reporting Criteria Guidelines

	GREEN	AMBER	RED
<b>Cost</b>	TBC	TBC	TBC
<b>Scope</b>	Scope is defined and remains unchanged	Minor reduction/ increase of scope; or scope definition at risk of delay (does not materially change overall timeline / costs and interdependencies with other projects)	Significant reduction/ increase in scope; or scope definition delayed (has a material impact on time / cost / overall solution and or result in a significant change to another project (interdependency))
<b>Time</b>	Schedule defined and achievement of key milestones remains on track	One or more key milestones/ dependencies are at risk or slightly behind schedule at 2 weeks or less (mitigation plan in place to recover lost time)	One or more milestones on the critical path are behind schedule by >2 weeks; or a critical dependency is delayed; or Project commenced and paused due to internal or external issues encountered
<b>Resourcing</b>	Project suitably resourced and team mobilised	Resourcing will cause slippage to cost and/or schedule if not addressed; can be managed by PM	Resourcing is causing or is forecast to cause variance to schedule or budget