 Fw: MSC Meeting on 20 July to discuss matters resulting from vote of no confidence

Sent: July 10, 2023 7:20 PM

From: Rosalba Cross (Sydney LHD)

 1 Attachments

 Letter to Dr Cheung from Board Chair - 2023.7.4.pdf (172 KB);

---

**From:** Winston Cheung (Sydney LHD) <[REDACTED]>  
**Sent:** Friday, July 7, 2023 15:33  
**To:** Rosalba Cross (Sydney LHD) <[REDACTED]>; Rosalba Cross <[REDACTED]>  
**Cc:** Winston Cheung (Sydney LHD) <[REDACTED]>  
**Subject:** MSC Meeting on 20 July to discuss matters resulting from vote of no confidence

Dear Medical Staff Council Members,

The Minister for Health, Ryan Park, has contacted me, and has reiterated that he is very supportive of all the staff at Concord, and is sympathetic to our plight.

He has given me assurances that our concerns will be listened to with the upcoming investigation into Concord Hospital, and that the fidelity and integrity of this investigation will be upheld.

There are several matters that I would like the Medical Staff Council to discuss, and I would encourage any members who wish to speak to these matters to do so at the next MSC meeting, or to contact me.

The next MSC meeting is scheduled for after the school holidays, on **Thursday 20<sup>th</sup> July 2023 at 5pm**, via Zoom videoconferencing.

I give notice for the following discussion points:

#### **1 Letter from SLHD Board**

I have attached a letter from the SLHD board dated 4<sup>th</sup> July 2023.  
The Board Chair was agreeable for me to circulate this to the MSC members.

Prior to receiving this letter, I invited the SLHD Board to meet via videoconferencing, with the CRGH MSC members, and Nursing and Allied Health staff at CRGH.  
The reason for the meeting was to inform the SLHD Board of the reasons for the vote of no confidence in the Chief Executive of the SLHD.

In the attached letter, the SLHD Board has declined to meet with the MSC and Nursing and Allied Health staff until after the review has been completed.  
This means that the proposed meeting with the Board will not take place for several months.

Given that the workplace grievances which have led to our action include the failure to listen to staff and the failure to engage with staff, I believe that the SLHD Board should reconsider their decision. I believe they should meet with the MSC and Nursing and Allied Health staff sooner rather than later.

The Chair of the Board wishes to meet with me to discuss the issues and proposed review, but as a third party I do not think that I can articulate the nuances of the concerns as well as those departments and staff directly affected.

I wish to have a robust discussion on the Board's reply, and what steps the MSC should take next.

## 2 Support for colleagues in the SLHD

Over the last week I have received emails and phone calls from staff outside of CRGH, but within the SLHD, describing issues very similar to ours, especially in regards to intimidation, bullying and harassment.

Some have asked for help to have the independent external investigation into CRGH extended outside of CRGH to include other facilities in the SLHD.

I believe a reasonable course of action is for the MSC to write a letter of support for our colleagues to the Health Minister.

The wording would be something similar to as follows:

*“The CRGH MSC is aware that the issues of intimidation, bullying and harassment that contributed to the vote of no confidence in the Chief Executive of the SLHD on the 29<sup>th</sup> June 2023 are not confined just to CRGH. These issues also affect our medical, nursing and allied health colleagues in other facilities within the SLHD. The CRGH MSC is therefore supportive of further independent external investigations into bullying and harassment in other facilities within the SLHD.”*

I would like to have a robust discussion on this issue.

## 3 Parliamentary Inquiries into NSW Health

I believe there is now justification for multiple Parliamentary Inquiries to be conducted examining NSW Health.

The inquiries should be:

- 1 Inquiry into bullying and harassment in NSW Health
- 2 Inquiry into governance within NSW Health
- 3 Inquiry into the management of the COVID-19 pandemic by NSW Health

I would like the before mentioned letter to the Health Minister to include a statement similar to the following:

*“The CRGH MSC is aware that the issues of bullying and harassment, poor governance, and the issues related to the management of the COVID-19 pandemic are widespread within NSW Health. These issues are not just confined to CRGH or the SLHD. The CRGH MSC is therefore supportive of Parliamentary Inquiries into 3 aspects of NSW Health:*

- 1 Inquiry into bullying and harassment in NSW Health*
- 2 Inquiry into governance within NSW Health*
- 3 Inquiry into the management of the COVID-19 pandemic by NSW Health”*

I would like to have a robust discussion on this issue.

If there are any other agenda items that members wish to raise please let me know. We will send an agenda for the meeting closer to the date.

The relevant references for the issues mentioned above are:

#### Inquiries into Rural NSW Health

<https://www.parliament.nsw.gov.au/lcdocs/inquiries/2615/Report%20no%2057%20-%20PC%202%20-%20Health%20outcomes%20and%20access%20to%20services.pdf>

<https://www.parliament.nsw.gov.au/lcdocs/inquiries/2615/NSW%20Government%20Response%20300822.pdf>

#### Inquiries into bullying and harassment

<https://www.parliament.nsw.gov.au/lcdocs/inquiries/1629/GPSC%20No%201%20-%20Report%2040%20-%20Allegations%20of%20bullying%20in.pdf>

<https://www.parliament.nsw.gov.au/lcdocs/inquiries/2442/Emergency%20services%20agencies%20Final%20report%20-%2024%20July%202018.pdf>

#### Inquiries into COVID-19

<https://www.parliament.nsw.gov.au/lcdocs/inquiries/2593/Report%2012%20-%20PAC%20-%20Management%20of%20COVID-19%20pandemic.pdf>

#### Garling Report 2008

[https://www.cec.health.nsw.gov.au/\\_data/assets/pdf\\_file/0011/258698/Garling-Inquiry.pdf](https://www.cec.health.nsw.gov.au/_data/assets/pdf_file/0011/258698/Garling-Inquiry.pdf)

I look forward to seeing you all on the 20<sup>th</sup> July.

Regards,

Winston Cheung

Winston Cheung

Senior Staff Specialist

Intensive Care Unit, Concord Repatriation General Hospital

Clinical Associate Professor

Sydney Medical School – Concord, University of Sydney


Post: Intensive Care Unit, Concord Repatriation General Hospital,

Hospital Road, Concord, NSW 2139, Australia.

Phone: +61 [REDACTED] Secretary: +61 [REDACTED]

Fax: +61 [REDACTED]

Email: [REDACTED]

 Question: MSC Meeting on 20 July to discuss matters resulting from vote of no confidence

Sent: July 11, 2023 3:42 PM

From: Andrew Hallahan (Sydney LHD)

To: Winston Cheung (Sydney LHD);

CC: Rosalba Cross (Sydney LHD); Stewart Condon (Sydney LHD);

---

 1 Attachments

 image001.png (24 KB);

---

Dear Winston

Can you please explain why the communication below was not sent to either Stewart or myself as Medical Staff Council Members? On face value this appears to be a breach of the by-laws on which you have been clearly and specifically advised.

I look forward to your reply by COB July 18.

Thank you  
Andrew

**Dr Andrew Hallahan**

Executive Director Medical Services, Clinical Governance & Risk | **Sydney Local Health District**

Level 11, King George V Building, 83 Missenden Road Camperdown 2050

PO Box M30, Missenden Road NSW 2050

Tel. [REDACTED] | Mob. [REDACTED] [REDACTED]

cid:image001.png@01D65F3B.A4BE1C40

---

**From:** Winston Cheung (Sydney LHD) <[REDACTED]>  
**Sent:** Friday, July 7, 2023 15:33  
**To:** Rosalba Cross (Sydney LHD) <[REDACTED]>; Rosalba Cross  
 [REDACTED]  
**Cc:** Winston Cheung (Sydney LHD) <[REDACTED]>  
**Subject:** MSC Meeting on 20 July to discuss matters resulting from vote of no confidence

Dear Medical Staff Council Members,

The Minister for Health, Ryan Park, has contacted me, and has reiterated that he is very supportive of all the staff at Concord, and is sympathetic to our plight. He has given me assurances that our concerns will be listened to with the upcoming investigation into Concord Hospital, and that the fidelity and integrity of this investigation will be upheld.

There are several matters that I would like the Medical Staff Council to discuss, and I would encourage any members who wish to speak to these matters to do so at the next MSC meeting, or to contact me. The next MSC meeting is scheduled for after the school holidays, on **Thursday 20<sup>th</sup> July 2023 at 5pm**, via Zoom videoconferencing.

I give notice for the following discussion points:

**1 Letter from SLHD Board**

I have attached a letter from the SLHD board dated 4<sup>th</sup> July 2023.

The Board Chair was agreeable for me to circulate this to the MSC members.

Prior to receiving this letter, I invited the SLHD Board to meet via videoconferencing, with the CRGH MSC members, and Nursing and Allied Health staff at CRGH.

The reason for the meeting was to inform the SLHD Board of the reasons for the vote of no confidence in the Chief Executive of the SLHD.

In the attached letter, the SLHD Board has declined to meet with the MSC and Nursing and Allied Health staff until after the review has been completed.

This means that the proposed meeting with the Board will not take place for several months.

Given that the workplace grievances which have led to our action include the failure to listen to staff and the failure to engage with staff, I believe that the SLHD Board should reconsider their decision.

I believe they should meet with the MSC and Nursing and Allied Health staff sooner rather than later.

The Chair of the Board wishes to meet with me to discuss the issues and proposed review, but as a third party I do not think that I can articulate the nuances of the concerns as well as those departments and staff directly affected.

I wish to have a robust discussion on the Board's reply, and what steps the MSC should take next.

## **2 Support for colleagues in the SLHD**

Over the last week I have received emails and phone calls from staff outside of CRGH, but within the SLHD, describing issues very similar to ours, especially in regards to intimidation, bullying and harassment.

Some have asked for help to have the independent external investigation into CRGH extended outside of CRGH to include other facilities in the SLHD.

I believe a reasonable course of action is for the MSC to write a letter of support for our colleagues to the Health Minister.

The wording would be something similar to as follows:

*"The CRGH MSC is aware that the issues of intimidation, bullying and harassment that contributed to the vote of no confidence in the Chief Executive of the SLHD on the 29<sup>th</sup> June 2023 are not confined just to CRGH. These issues also affect our medical, nursing and allied health colleagues in other facilities within the SLHD. The CRGH MSC is therefore supportive of further independent external investigations into bullying and harassment in other facilities within the SLHD."*

I would like to have a robust discussion on this issue.

## **3 Parliamentary Inquiries into NSW Health**

I believe there is now justification for multiple Parliamentary Inquiries to be conducted examining NSW Health.

The inquiries should be:

- 1 Inquiry into bullying and harassment in NSW Health
- 2 Inquiry into governance within NSW Health
- 3 Inquiry into the management of the COVID-19 pandemic by NSW Health

I would like the before mentioned letter to the Health Minister to include a statement similar to the following:

*“The CRGH MSC is aware that the issues of bullying and harassment, poor governance, and the issues related to the management of the COVID-19 pandemic are widespread within NSW Health. These issues are not just confined to CRGH or the SLHD. The CRGH MSC is therefore supportive of Parliamentary Inquiries into 3 aspects of NSW Health:*

- 1 *Inquiry into bullying and harassment in NSW Health*
- 2 *Inquiry into governance within NSW Health*
- 3 *Inquiry into the management of the COVID-19 pandemic by NSW Health”*

I would like to have a robust discussion on this issue.

If there are any other agenda items that members wish to raise please let me know. We will send an agenda for the meeting closer to the date.

The relevant references for the issues mentioned above are:

#### Inquiries into Rural NSW Health

<https://www.parliament.nsw.gov.au/lcdocs/inquiries/2615/Report%20no%2057%20-%20PC%202%20-%20Health%20outcomes%20and%20access%20to%20services.pdf>  
<https://www.parliament.nsw.gov.au/lcdocs/inquiries/2615/NSW%20Government%20Response%20300822.pdf>

#### Inquiries into bullying and harassment

<https://www.parliament.nsw.gov.au/lcdocs/inquiries/1629/GPSC%20No%201%20-%20Report%2040%20-%20Allegations%20of%20bullying%20in.pdf>  
<https://www.parliament.nsw.gov.au/lcdocs/inquiries/2442/Emergency%20services%20agency%20Final%20report%20-%2024%20July%202018.pdf>

#### Inquiries into COVID-19

<https://www.parliament.nsw.gov.au/lcdocs/inquiries/2593/Report%2012%20-%20PAC%20-%20Management%20of%20COVID-19%20pandemic.pdf>

#### Garling Report 2008

[https://www.cec.health.nsw.gov.au/\\_data/assets/pdf\\_file/0011/258698/Garling-Inquiry.pdf](https://www.cec.health.nsw.gov.au/_data/assets/pdf_file/0011/258698/Garling-Inquiry.pdf)

I look forward to seeing you all on the 20<sup>th</sup> July.

Regards,

Winston Cheung

Winston Cheung

Senior Staff Specialist  
Intensive Care Unit, Concord Repatriation General Hospital

Clinical Associate Professor  
Sydney Medical School – Concord, University of Sydney

Post: Intensive Care Unit, Concord Repatriation General Hospital,  
Hospital Road, Concord, NSW 2139, Australia.

Phone: +61 [REDACTED] Secretary: +61 [REDACTED]


Fax: +61 [REDACTED]

Email: [REDACTED]





 Reply ▾  View Images

 Re: Question: MSC Meeting on 20 July to discuss matters resulting from vote of no confidence

Sent: July 11, 2023 3:58 PM


From: Rosalba Cross (Sydney LHD)

To: Andrew Hallahan (Sydney LHD); Winston Cheung (Sydney LHD);

CC: Stewart Condon (Sydney LHD);

---

 1 Attachments

 image001.png (24 KB);

---

Message

---

Dear Andrew and Stewart,  
 My apologies. That was my error. I will forward to you as soon as I can.  
 Winston had asked me to send to everyone.  
 Regards,

Rosalba

---

**From:** Andrew Hallahan (Sydney LHD) <[REDACTED]>  
**Sent:** Tuesday, July 11, 2023 15:42  
**To:** Winston Cheung (Sydney LHD) <[REDACTED]>  
**Cc:** Rosalba Cross (Sydney LHD) <[REDACTED]>; Stewart Condon (Sydney LHD) <[REDACTED]>  
**Subject:** Question: MSC Meeting on 20 July to discuss matters resulting from vote of no confidence

Dear Winston

Can you please explain why the communication below was not sent to either Stewart or myself as Medical Staff Council Members? On face value this appears to be a breach of the by-laws on which you have been clearly and specifically advised.

I look forward to your reply by COB July 18.

Thank you

Andrew

**Dr Andrew Hallahan**

Executive Director Medical Services, Clinical Governance & Risk | **Sydney Local Health District**

Level 11, King George V Building, 83 Missenden Road Camperdown 2050

PO Box M30, Missenden Road NSW 2050

Tel. [REDACTED] | Mob. [REDACTED] | [REDACTED]




---

**From:** Winston Cheung (Sydney LHD) <[REDACTED]>  
**Sent:** Friday, July 7, 2023 15:33  
**To:** Rosalba Cross (Sydney LHD) <[REDACTED]>; Rosalba Cross <[REDACTED]>  
**Cc:** Winston Cheung (Sydney LHD) <[REDACTED]>  
**Subject:** MSC Meeting on 20 July to discuss matters resulting from vote of no confidence

Dear Medical Staff Council Members,

The Minister for Health, Ryan Park, has contacted me, and has reiterated that he is very supportive of all the staff at Concord, and is sympathetic to our plight.

He has given me assurances that our concerns will be listened to with the upcoming investigation into Concord Hospital, and that the fidelity and integrity of this investigation will be upheld.

There are several matters that I would like the Medical Staff Council to discuss. and I would

.....  
encourage any members who wish to speak to these matters to do so at the next MSC meeting, or to contact me.

The next MSC meeting is scheduled for after the school holidays, on **Thursday 20<sup>th</sup> July 2023 at 5pm**, via Zoom videoconferencing.

I give notice for the following discussion points:

## **1 Letter from SLHD Board**

I have attached a letter from the SLHD board dated 4<sup>th</sup> July 2023.

The Board Chair was agreeable for me to circulate this to the MSC members.

Prior to receiving this letter, I invited the SLHD Board to meet via videoconferencing, with the CRGH MSC members, and Nursing and Allied Health staff at CRGH.

The reason for the meeting was to inform the SLHD Board of the reasons for the vote of no confidence in the Chief Executive of the SLHD.

In the attached letter, the SLHD Board has declined to meet with the MSC and Nursing and Allied Health staff until after the review has been completed.

This means that the proposed meeting with the Board will not take place for several months.

Given that the workplace grievances which have led to our action include the failure to listen to staff and the failure to engage with staff, I believe that the SLHD Board should reconsider their decision.

I believe they should meet with the MSC and Nursing and Allied Health staff sooner rather than later.

The Chair of the Board wishes to meet with me to discuss the issues and proposed review, but as a third party I do not think that I can articulate the nuances of the concerns as well as those departments and staff directly affected.

I wish to have a robust discussion on the Board's reply, and what steps the MSC should take next.

## **2 Support for colleagues in the SLHD**

Over the last week I have received emails and phone calls from staff outside of CRGH, but within the SLHD, describing issues very similar to ours, especially in regards to intimidation, bullying and harassment.

Some have asked for help to have the independent external investigation into CRGH extended outside of CRGH to include other facilities in the SLHD.

I believe a reasonable course of action is for the MSC to write a letter of support for our colleagues to the Health Minister.

The wording would be something similar to as follows:

*“The CRGH MSC is aware that the issues of intimidation, bullying and harassment that contributed to the vote of no confidence in the Chief Executive of the SLHD on the 29<sup>th</sup> June 2023 are not confined just to CRGH.*

*These issues also affect our medical, nursing and allied health colleagues in other facilities within the SLHD.*

*The CRGH MSC is therefore supportive of further independent external investigations into bullying and harassment in other facilities within the SLHD.”*

I would like to have a robust discussion on this issue.

### **3 Parliamentary Inquiries into NSW Health**

I believe there is now justification for multiple Parliamentary Inquiries to be conducted examining NSW Health.

The inquiries should be:

- 1 Inquiry into bullying and harassment in NSW Health
- 2 Inquiry into governance within NSW Health
- 3 Inquiry into the management of the COVID-19 pandemic by NSW Health

I would like the before mentioned letter to the Health Minister to include a statement similar to the following:

*“The CRGH MSC is aware that the issues of bullying and harassment, poor governance, and the issues related to the management of the COVID-19 pandemic are widespread within NSW Health.*

*These issues are not just confined to CRGH or the SLHD.*

*The CRGH MSC is therefore supportive of Parliamentary Inquiries into 3 aspects of NSW Health:*

- 1 *Inquiry into bullying and harassment in NSW Health*
- 2 *Inquiry into governance within NSW Health*
- 3 *Inquiry into the management of the COVID-19 pandemic by NSW Health”*


I would like to have a robust discussion on this issue.

If there are any other agenda items that members wish to raise please let me know. We will send an agenda for the meeting closer to the date.

The relevant references for the issues mentioned above are:

Inquiries into Rural NSW Health



 Re: Question: MSC Meeting on 20 July to discuss matters resulting from vote of no confidence


Sent: July 11, 2023 4:00 PM

From: Andrew Hallahan (Sydney LHD)

To: Rosalba Cross (Sydney LHD);

CC: Winston Cheung (Sydney LHD); Stewart Condon (Sydney LHD);

 1 Attachments

 image001.png (24 KB);

Thank you Rosalba  
Kind regards  
Andrew

**Dr Andrew Hallahan**

Executive Director Medical Services, Clinical Governance & Risk | **Sydney Local Health District**  
Level 11, King George V Building, 83 Missenden Road Camperdown 2050  
PO Box M30, Missenden Road NSW 2050  
Tel. [REDACTED] Mob. [REDACTED]

On 11 Jul 2023, at 3:58 pm, Rosalba Cross (Sydney LHD) <[REDACTED]> wrote:

Dear Andrew and Stewart,  
My apologies. That was my error. I will forward to you as soon as I can.  
Winston had asked me to send to everyone.  
Regards,

Rosalba

---

**From:** Andrew Hallahan (Sydney LHD) <[REDACTED]>  
**Sent:** Tuesday, July 11, 2023 15:42  
**To:** Winston Cheung (Sydney LHD) <[REDACTED]>  
**Cc:** Rosalba Cross (Sydney LHD) <[REDACTED]>; Stewart Condon (Sydney LHD) <[REDACTED]>  
**Subject:** Question: MSC Meeting on 20 July to discuss matters resulting from vote of no confidence

Dear Winston  
Can you please explain why the communication below was not sent to either Stewart or myself as Medical Staff Council Members? On face value this appears to be a breach of the by-laws on which you have been clearly and specifically advised.  
I look forward to your reply by COB July 18.  
Thank you  
Andrew

**Dr Andrew Hallahan**

Executive Director Medical Services, Clinical Governance & Risk | **Sydney Local Health District**  
Level 11, King George V Building, 83 Missenden Road Camperdown 2050  
PO Box M30, Missenden Road NSW 2050  
Tel. [REDACTED] | Mob. [REDACTED]

<image001.png>

---

**From:** Winston Cheung (Sydney LHD) <[REDACTED]>  
**Sent:** Friday, July 7, 2023 15:33  
**To:** Rosalba Cross (Sydney LHD) <[REDACTED]>; Rosalba Cross  
<[REDACTED]>  
**Cc:** Winston Cheung (Sydney LHD) <[REDACTED]>  
**Subject:** MSC Meeting on 20 July to discuss matters resulting from vote of no confidence

Dear Medical Staff Council Members,

The Minister for Health, Ryan Park, has contacted me, and has reiterated that he is very supportive of all the staff at Concord, and is sympathetic to our plight. He has given me assurances that our concerns will be listened to with the upcoming investigation into Concord Hospital, and that the fidelity and integrity of this investigation will be upheld.

There are several matters that I would like the Medical Staff Council to discuss, and I would encourage any members who wish to speak to these matters to do so at the next MSC meeting, or to contact me.

The next MSC meeting is scheduled for after the school holidays, on **Thursday 20<sup>th</sup> July 2023 at 5pm**, via Zoom videoconferencing.

I give notice for the following discussion points:

**1 Letter from SLHD Board**

I have attached a letter from the SLHD board dated 4<sup>th</sup> July 2023.

The Board Chair was agreeable for me to circulate this to the MSC members.

Prior to receiving this letter, I invited the SLHD Board to meet via videoconferencing, with the CRGH MSC members, and Nursing and Allied Health staff at CRGH.

The reason for the meeting was to inform the SLHD Board of the reasons for the vote of no confidence in the Chief Executive of the SLHD.

In the attached letter, the SLHD Board has declined to meet with the MSC and Nursing and Allied Health staff until after the review has been completed.

This means that the proposed meeting with the Board will not take place for several months.

Given that the workplace grievances which have led to our action include the failure to listen to staff and the failure to engage with staff, I believe that the SLHD Board should reconsider their decision.

I believe they should meet with the MSC and Nursing and Allied Health staff sooner rather than later.

The Chair of the Board wishes to meet with me to discuss the issues and proposed review, but as a third party I do not think that I can articulate the nuances of the concerns as well as those departments and staff directly affected.



I wish to have a robust discussion on the Board's reply, and what steps the MSC should take next.

## 2 Support for colleagues in the SLHD

Over the last week I have received emails and phone calls from staff outside of CRGH, but within the SLHD, describing issues very similar to ours, especially in regards to intimidation, bullying and harassment. Some have asked for help to have the independent external investigation into CRGH extended outside of CRGH to include other facilities in the SLHD.

I believe a reasonable course of action is for the MSC to write a letter of support for our colleagues to the Health Minister.

The wording would be something similar to as follows:

*"The CRGH MSC is aware that the issues of intimidation, bullying and harassment that contributed to the vote of no confidence in the Chief Executive of the SLHD on the 29<sup>th</sup> June 2023 are not confined just to CRGH. These issues also affect our medical, nursing and allied health colleagues in other facilities within the SLHD. The CRGH MSC is therefore supportive of further independent external investigations into bullying and harassment in other facilities within the SLHD."*

I would like to have a robust discussion on this issue.

## 3 Parliamentary Inquiries into NSW Health

I believe there is now justification for multiple Parliamentary Inquiries to be conducted examining NSW Health.

The inquiries should be:

- 1 Inquiry into bullying and harassment in NSW Health
- 2 Inquiry into governance within NSW Health
- 3 Inquiry into the management of the COVID-19 pandemic by NSW Health

I would like the before mentioned letter to the Health Minister to include a statement similar to the following:

*"The CRGH MSC is aware that the issues of bullying and harassment, poor governance, and the issues related to the management of the COVID-19 pandemic are widespread within NSW Health. These issues are not just confined to CRGH or the SLHD. The CRGH MSC is therefore supportive of Parliamentary Inquiries into 3 aspects of NSW Health:*

- 1 Inquiry into bullying and harassment in NSW Health*
- 2 Inquiry into governance within NSW Health*
- 3 Inquiry into the management of the COVID-19 pandemic by NSW Health"*

I would like to have a robust discussion on this issue.

If there are any other agenda items that members wish to raise please let me know.  
We will send an agenda for the meeting closer to the date.

The relevant references for the issues mentioned above are:

#### Inquiries into Rural NSW Health

<https://www.parliament.nsw.gov.au/lcdocs/inquiries/2615/Report%20no%2057%20-%20PC%202%20-%20Health%20outcomes%20and%20access%20to%20services.pdf>  
<https://www.parliament.nsw.gov.au/lcdocs/inquiries/2615/NSW%20Government%20Respc%20300822.pdf>

#### Inquiries into bullying and harassment

<https://www.parliament.nsw.gov.au/lcdocs/inquiries/1629/GPSC%20No%201%20-%20Report%2040%20-%20Allegations%20of%20bullying%20in.pdf>  
<https://www.parliament.nsw.gov.au/lcdocs/inquiries/2442/Emergency%20services%20ager%20Final%20report%20-%202024%20July%202018.pdf>

#### Inquiries into COVID-19

<https://www.parliament.nsw.gov.au/lcdocs/inquiries/2593/Report%2012%20-%20PAC%20-%20Management%20of%20COVID-19%20pandemic.pdf>

#### Garling Report 2008

[https://www.cec.health.nsw.gov.au/\\_data/assets/pdf\\_file/0011/258698/Garling-Inquiry.pdf](https://www.cec.health.nsw.gov.au/_data/assets/pdf_file/0011/258698/Garling-Inquiry.pdf)

I look forward to seeing you all on the 20<sup>th</sup> July.

Regards,

Winston Cheung

Winston Cheung

Senior Staff Specialist  
Intensive Care Unit, Concord Repatriation General Hospital

Clinical Associate Professor  
Sydney Medical School – Concord, University of Sydney

Post: Intensive Care Unit, Concord Repatriation General Hospital,  
Hospital Road, Concord, NSW 2139, Australia.

Phone: [REDACTED] Secretary: [REDACTED]

Fax: [REDACTED]

Email: [REDACTED]

