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Special Commission of Inquiry into Healthcare Funding

Index of Tender Bundle – Northern NSW LHD, Mid North Coast LHD, Hunter New England LHD

September 2024 Hearing Block – K

Final Index - Tendered 10 December 2024

K.1 – K.115

| Tab / Exhibit No | Description | Publication Date | Document ID | Date tendered |
|---|---|-------------------|--|------------------|
| Northern New South Wales Local Health District (NNSWLHD) | | | | |
| K.1. | Northern NSW Local Health District Strategic Plan 2019-2024 | 2019 | SCI.0011.0394.0001 | 10 December 2024 |
| K.2. | Corporate Governance Framework 2019 | 31 September 2019 | SCI.0011.0395.0001 | 10 December 2024 |
| K.3. | Aboriginal Health Action Plan 2021-2026 | 2021 | SCI.0011.0396.0001_R (SCI.0011.0395.0001) | 10 December 2024 |
| K.4. | Initial Budget Allocations 2023-2024 | September 2023 | SCI.0011.0397.0001 | 10 December 2024 |
| K.5. | Auditors report and financial statements for the year ended 30 June 2023 | 28 September 2023 | SCI.0011.0398.0001 | 10 December 2024 |
| K.6. | Service Agreement 2023-2024 | 31 October 2023 | MOH.9999.0064.0001 (MOH.0100.0017.0001) | 10 December 2024 |
| K.6.1 | Service Agreement 2024-2025 | 22 August 2024 | SCI.0011.0437.0001 | 10 December 2024 |
| K.7. | Not used | | | |
| K.8. | NNSWLHD By-Laws | Undated | SCI.0011.0401.0001 | 10 December 2024 |
| Mid North Coast Local Health District (MNCLHD) | | | | |
| K.9. | Clinical Service Plan 2018-2022 | April 2018 | SCI.0011.0402.0001 | 10 December 2024 |
| K.10. | MNCLHD Aboriginal Health Plan 2019-2023 | 2019 | SCI.0011.0403.0001 | 10 December 2024 |
| K.11. | MNCLHD Partnering with Consumers for Patient Safety & Quality Framework 2021-2026 | 2021 | SCI.0011.0404.0001 | 10 December 2024 |
| K.12. | Corporate Governance Framework | 1 April 2021 | SCI.0011.0405.0001 | 10 December 2024 |
| K.13. | MNCLHD By-Laws | 10 September 2021 | SCI.0011.0406.0001 | 10 December 2024 |

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|--|---|------------------|--|------------------|
| K.14. | MNCLHD Year in Review 2022-2023 | 2022 | SCI.0011.0407.0001 | 10 December 2024 |
| K.15. | Employee Wellbeing Framework 2022-2024 | 2022 | SCI.0011.0408.0001 | 10 December 2024 |
| K.16. | MNCLHD Strategic Plan 2022-2032 | July 2022 | SCI.0011.0409.0001 (MOH.0010.0599.0001) | 10 December 2024 |
| K.17. | MNCLHD Strategy Map | July 2022 | SCI.0011.0410.0001 | 10 December 2024 |
| K.18. | MNCLHD Initial Budget Allocation 2023-2024 | 2023 | SCI.0011.0411.0001 | 10 December 2024 |
| K.19. | MNCLHD Expense Budget 2023-2024 | September 2023 | SCI.0011.0412.0001 | 10 December 2024 |
| K.20. | MNCLHD Safety and Quality Account 2022-2023 | November 2023 | SCI.0011.0413.0001 | 10 December 2024 |
| K.21. | MNCLHD Aboriginal Health Strategic Framework 2024-2034 | 2024 | SCI.0011.0414.0001 | 10 December 2024 |
| K.22. | MNCLHD Service Agreement 2024-2025 | 31 July 2024 | SCI.0011.0415.0001 (MOH.0010.0598.0001) | 10 December 2024 |
| Hunter New England Local Health District (HNELHD) | | | | |
| K.23. | HNELHD Strategic Plan 2021-2026 | 2021 | SCI.0011.0416.0001 (MOH.0010.0665.0001) | 10 December 2024 |
| K.24. | Calvary Mater Service Agreement 2022-2023 | 10 May 2023 | SCI.0011.0417.0001 | 10 December 2024 |
| K.25. | Corporate Governance Attestation Statement | 19 July 2023 | SCI.0011.0418.0001 | 10 December 2024 |
| K.26. | HNELHD Overall Budget Allocation 2024-2025 | 2024 | SCI.0011.0419.0001 | 10 December 2024 |
| K.27. | 2024=2025 Service Agreement - Explanatory Notes for section 4 - Budget - HNELHD | 2024 | SCI.0011.0420.0001 | 10 December 2024 |
| K.28. | HNELHD Service Agreement 2024-2025 | 31 July 2024 | SCI.0011.0421.0001 (MOH.0010.0662.0001) | 10 December 2024 |
| K.29. | KPI and Improvement Measures Data Supplement Part 1 of 2 – Version 1.2 | July 2024 | SCI.0011.0422.0001_R | 10 December 2024 |
| K.30. | KPI and Improvement Measures Data Supplement Part 2 of 2 | August 2024 | SCI.0011.0423.0001 | 10 December 2024 |

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| Material received from NSW Health under Summons | | | | |
|---|--|-------------------|----------------------|------------------|
| K.30A. | Service Delivery Agreement between HCoA Operations (Australia) Pty Ltd trading as John Flynn Gold Coast Private Hospital and Northern Rivers Area Health Service | 1 April 2011 | MOH.0100.0021.0001_R | 10 December 2024 |
| K.31. | Northern NSW Aboriginal Health Partnership Agreement Feb 2014-Dec 2015_100214_Signatures Redacted | 10 February 2014 | MOH.0100.0019.0001 | 10 December 2024 |
| K.32. | Memorandum of Agreement on Interstate Application of Mental Health Laws - between Queensland and NSW | 16 November 2018 | MOH.0100.0012.0001 | 10 December 2024 |
| K.33. | Queensland and NSW Memorandum of Understanding for Cross-Border Collaboration | 15 December 2023 | MOH.0100.0014.0001 | 10 December 2024 |
| NSW Health Statements | | | | |
| NNSWLHD | | | | |
| K.34. | Statement of Tracey Maisey | 9 September 2024 | MOH.0011.0064.0001 | 10 December 2024 |
| K.34.1 | CV of Tracey Maisey | Undated | MOH.0010.0607.0001 | 10 December 2024 |
| K.35. | Statement of Peter Carter | 5 September 2024 | MOH.0011.0059.0001 | 10 December 2024 |
| K.35.1 | CV of Peter Carter | Undated | MOH.0010.0581.0001 | 10 December 2024 |
| K.35.2 | Supplementary Statement of Peter Carter | 19 September 2024 | MOH.0011.0074.0001 | 10 December 2024 |
| K.36. | Statement of Jennifer Richter | 5 September 2024 | MOH.0011.0056.0001 | 10 December 2024 |
| K.36.1 | CV of Jennifer Richter | Undated | MOH.0011.0052.0001 | 10 December 2024 |
| K.37. | Statement of Kathryn Watson | 5 September 2024 | MOH.0011.0057.0001 | 10 December 2024 |
| K.37.1 | CV of Kathryn Watson | Undated | MOH.0010.0596.0001 | 10 December 2024 |
| K.38. | Statement of Dr Ralph Cheng | 11 September 2024 | MOH.0011.0067.0001 | 10 December 2024 |
| K.38.1 | CV of Dr Ralph Cheng | Undated | MOH.0010.0637.0001 | 10 December 2024 |
| K.39. | Statement of Dr Robert Davies | 16 September 2024 | MOH.0011.0072.0001 | 10 December 2024 |
| K.39.1 | CV of Dr Robert Davies | Undated | MOH.0010.0539.0001 | 10 December 2024 |

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| HNELHD | | | | |
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| K.40. | Statement of Tracey McCosker | 13 September 2024 | MOH.0011.0062.0001 | 10 December 2024 |
| K.40.1 | CV of Tracey Lee McCosker | Undated | MOH.0010.0536.0001 | 10 December 2024 |
| K.41. | Statement of Dr David Scott | 4 September 2024 | MOH.0011.0055.0001 | 10 December 2024 |
| K.41.1 | CV of Dr David Robert Scott | Undated | MOH.0010.0538.0001 | 10 December 2024 |
| K.42. | Statement of David Quirk | 4 September 2024 | MOH.0011.0053.0001 | 10 December 2024 |
| K.42.1 | CV of David Quirk | Undated | MOH.0010.0595.0001 | 10 December 2024 |
| K.43. | Statement of Susan Heyman | 5 September 2024 | MOH.0011.0054.0001 | 10 December 2024 |
| K.43.1 | CV of Susan Lee Heyman | Undated | MOH.0010.0535.0001 | 10 December 2024 |
| K.44. | Statement of Tony Gilbertson | 9 September 2024 | MOH.0011.0065.0001 | 10 December 2024 |
| K.44.1 | CV of Tony Gilbertson | Undated | MOH.0010.0609.0001 | 10 December 2024 |
| K.45. | Not used | | | |
| K.46. | Statement of Dr Chris Levi | 13 September 2024 | MOH.0011.0070.0001 | 10 December 2024 |
| K.46.1 | CV of Dr Chris Levi | Undated | MOH.0010.0634.0001 | 10 December 2024 |
| K.47. | Statement of Dr Paul Craven | 6 September 2024 | MOH.0011.0063.0001 | 10 December 2024 |
| K.47.1 | CV of Dr Paul Craven | Undated | MOH.0002.0005.0001 | 10 December 2024 |
| K.48. | Statement of A/Prof Martin Cohen | 16 September 2024 | MOH.0011.0073.0001 | 10 December 2024 |
| K.48.1 | CV of A/Prof Martin Cohen | Undated | MOH.0010.0588.0001 | 10 December 2024 |
| MNCLHD | | | | |
| K.49. | Not used | | | |
| K.50. | Statement of Robyn Martin | 5 September 2024 | MOH.0011.0058.0001 | 10 December 2024 |
| K.50.1 | CV of Robyn Martin | Undated | MOH.0010.0590.0001 | 10 December 2024 |
| K.51. | Statement of Taresa Rosten | 6 September 2024 | MOH.0011.0060.0001 | 10 December 2024 |
| K.51.1 | CV of Tara Rosten | Undated | MOH.0010.0636.0001 | 10 December 2024 |
| K.52. | Statement of Jill Wong | 6 September 2024 | MOH.0011.0061.0001 | 10 December 2024 |
| K.52.1 | CV of Jill Wong | Undated | MOH.0010.0540.0001 | 10 December 2024 |
| K.53. | Statement of John Slaven | 11 September 2024 | MOH.0011.0066.0001 | 10 December 2024 |
| K.53.1 | CV of John Slaven | Undated | MOH.0010.0597.0001 | 10 December 2024 |
| K53A. | Statement of Lydia Dennett | 12 September 2024 | MOH.0011.0068.0001 | 10 December 2024 |
| K53A.1 | CV of Lydia Dennett | Undated | MOH.0010.0610.0001 | 10 December 2024 |
| K53B. | Statement of Stewart Dowrick | 12 September 2024 | MOH.0011.0069.0001 | 10 December 2024 |
| K53B.1 | CV of Stewart Dowrick | Undated | MOH.0010.0605.0001 | 10 December 2024 |

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| K.54. | Statement of Peter Treseder AO | 13 September 2024 | MOH.0011.0071.0001 | 10 December 2024 |
| K.54.1 | CV of Peter Treseder AO | Undated | MOH.0010.0589.0001 | 10 December 2024 |
| K.54.2 | Supplementary Statement of Peter Treseder | 20 September 2024 | MOH.0011.0075.0001 | 10 December 2024 |
| Annexures to NSW Health statements | | | | |
| K.55. | Policy Directive PD2012_042 – Aboriginal and Torres Strait Islander Origin – Recording of Information of Patients and Clients | 25 July 2012 | MOH.0010.0643.0001 | 10 December 2024 |
| K.56. | Policy Directive – PD2017_034 – Aboriginal Health Impact Statement | 29 September 2017 | MOH.0010.0646.0001 | 10 December 2024 |
| K.57. | Policy Directive – PD2018_011 – Critical Care Tertiary Referral Networks and Transfer of care (ADULTS) | 28 March 2018 | MOH.0010.0580.0001 | 10 December 2024 |
| K.58. | Policy Directive PD2019_006 – Employment and Management of Locum Medical Officers by NSW Public Health Organisations | 1 February 2019 | MOH.0011.0005.0001 | 10 December 2024 |
| K.58.1 | HNELHD By-Laws | April 2019 | MOH.0010.0661.0001 | 10 December 2024 |
| K.59. | Partners in Health – A Community Engagement Framework for NNSWLHD | May 2019 | MOH.0010.0611.0001 | 10 December 2024 |
| K.60. | NNSWLHD Strategic Plan 2019-2024 | 2019 | MOH.0010.0626.0001 | 10 December 2024 |
| K.61. | NNSWLHD Research Strategic Plan 2019-2024 | 2019 | MOH.0010.0625.0001 | 10 December 2024 |
| K.61.1 | MNCLHD Service Planning: Bellinger River District Hospital | November 2020 | MOH.0010.0602.0001 | 10 December 2024 |
| K.61.2 | MNCLHD Service Planning: Wauchope District Memorial Hospital | November 2020 | MOH.0010.0603.0001 | 10 December 2024 |
| K.62. | NNSWLHD Board Development Plan: Proposed KPIs | October 2021 | MOH.0010.0582.0001 | 10 December 2024 |
| K.63. | NNSWLHD Board Development Working Party: Notes of Implementation Meeting | 23 November 2021 | MOH.0010.0583.0001 | 10 December 2024 |

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| K.64. | Policy Directive PD2022_028 – Aboriginal Cultural Training – Respecting the Difference | 15 July 2022 | MOH.0010.0644.0001 | 10 December 2024 |
| K64A. | Port Macquarie Base Hospital Clinical Services Plan – Final | 15 September 2022 | MOH.0010.0601.0001 | 10 December 2024 |
| K.65. | NNSWLHD Virtual Care Strategy 2021-2026 | September 2022 | MOH.0010.0623.0001 | 10 December 2024 |
| K.66. | MNCLHD Strategic Plan 2022-2032 | 2022 | MOH.0010.0599.0001 | 10 December 2024 |
| K.67. | HNELHD Media Alert – Temporary reduction of services at Wee Waa Health Service | 20 April 2023 | MOH.0010.0593.0001 | 10 December 2024 |
| K.68. | Policy Directive PD2023-046 – Aboriginal Workforce Composition | 18 December 2023 | MOH.0010.0642.0001 | 10 December 2024 |
| K.69. | Aboriginal Health Performance Report 2022-23 MNCLHD | 2023 | MOH.0010.0645.0001 | 10 December 2024 |
| K.70. | Memorandum of Understanding between Healthy North Coast and MNCLHD and NNSWLHD | 6 February 2024 | MOH.0010.0585.0001 (MOH.0010.0604.0001) | 10 December 2024 |
| K.70.1 | Appendix 1 to Memorandum of Understanding between Healthy North Coast, MNCLHD and NNSWLHD – Schedule of Works | 18 March 2024 | MOH.0010.0670.0001 | 10 December 2024 |
| K.71. | NNSWLHD Terms of Reference – Community Partnership Advisory Council | February 2024 | MOH.0010.0617.0001 | 10 December 2024 |
| K.72. | NNSWLHD Terms of Reference – Tweed Community Advisory Group | February 2024 | MOH.0010.0631.0001 | 10 December 2024 |
| K.73. | NNSWLHD Community Advisory Group evaluation | February 2024 | MOH.0010.0612.0001 | 10 December 2024 |
| K.74. | Information Bulletin IB2024_013 – Adult Critical and Specialist Care Interhospital Transfer | 6 March 2024 | MOH.0010.0579.0001 | 10 December 2024 |
| K.75. | NNSWLHD Health Care Services Plan – Priority Focus Areas | March 2024 | MOH.0010.0622.0001 | 10 December 2024 |
| K.76. | Letter from NNSWLHD to Tweed Shire Council | 8 May 2024 | MOH.0010.0651.0001 | 10 December 2024 |

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| K.77. | Mid North Coast Aboriginal Health Accord 2024-2029 | 12 June 2024 | MOH.0010.0640.0001 | 10 December 2024 |
| K.78. | Memorandum of Understanding between Bulgarr Ngaru Medical Aboriginal Corporation and NNSWLHD – Chronic Care for Aboriginal People Program | 5 July 2024 | MOH.0010.0620.0001_R | 10 December 2024 |
| K.79. | Letter from Special Commission of Inquiry into Healthcare Funding to Crown Solicitor's Office re topics for September hearing | 14 August 2024 | MOH.0010.0542.0001_R | 10 December 2024 |
| K.80. | Strengthening Local Health Committees across HNELHD | 21 August 2024 | MOH.0010.0594.0001 (MOH.0010.0664.0001) | 10 December 2024 |
| K.81. | Letter from Special Commission of Inquiry into Healthcare Funding to Crown Solicitor's Office re witnesses for September hearing | 22 August 2024 | MOH.0010.0541.0001_R | 10 December 2024 |
| K.81.1 | KPI and Improvement Measures Data Supplement Part 1 of 2 – Version 1.3 | August 2024 | MOH.0010.0663.0001_R | 10 December 2024 |
| K.82. | NNSWLHD Model By-Laws | August 2024 | MOH.0010.0628.0001 | 10 December 2024 |
| K.83. | Guide to the Mid North Coast Aboriginal Health Accord 2024-2029 | 2024 | MOH.0010.0641.0001 | 10 December 2024 |
| K.84. | Darrundaygirr darruyaygam maabu-daariwaygam Girrwaanbigundi – Aboriginal Health Strategic Framework 2024-2034 | 2024 | MOH.0010.0648.0001 | 10 December 2024 |
| K.85. | NNSWLHD Hospitals and Multipurpose Services | 2024 | MOH.0010.0619.0001 | 10 December 2024 |
| K.85.1 | MNCLHD Draft Organisational Performance Framework | 2024 | MOH.0010.0633.0001 | 10 December 2024 |
| K.85.2 | HNELHD Board committee schedule 2024 | 2024 | MOH.0010.0666.0001 | 10 December 2024 |
| K.86. | Prevalence of long-term health conditions in NNSWLHD | Undated | MOH.0010.0630.0001 | 10 December 2024 |
| K.87. | Map of NNSWLHD | Undated | MOH.0010.0621.0001 | 10 December 2024 |

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| K.88. | NNSWLHD Aboriginal Health Steering Committee – Terms of Reference | Undated | MOH.0010.0632.0001 | 10 December 2024 |
| K.89. | NNSWLHD Aboriginal Health Promotion | Undated | MOH.0010.0615.0001 | 10 December 2024 |
| K.90. | NNSWLHD Aboriginal Chronic Care Program | Undated | MOH.0010.0616.0001 | 10 December 2024 |
| K.91. | NNSWLHD Aboriginal Palliative Care Services | Undated | MOH.0010.0627.0001 | 10 December 2024 |
| K.92. | NNSWLHD Aboriginal Hospital Liaison Officer | Undated | MOH.0010.0613.0001 | 10 December 2024 |
| K.93. | Better Health Outcomes for North Coast Communities – Tool for reporting progress on the memorandum of understanding | Undated | MOH.0010.0584.0001 | 10 December 2024 |
| K.94. | HNELHD organisational structure | Undated | MOH.0010.0533.0001 | 10 December 2024 |
| K.95. | HNELHD organisational structure - Finance | Undated | MOH.0010.0608.0001 | 10 December 2024 |
| K.96. | HNELHD Clinical Networks and Streams | Undated | MOH.0010.0534.0001 | 10 December 2024 |
| K.97. | Map of HNELHD | Undated | MOH.0010.0592.0001 | 10 December 2024 |
| K.98. | HNELHD Hospital Facilities | Undated | MOH.0010.0652.0001 | 10 December 2024 |
| K.99. | HNELHD Organisational structure | Undated | MOH.0010.0638.0001 | 10 December 2024 |
| K.100. | MNCLHD Finance and Performance Organisational Chart | Undated | MOH.0010.0635.0001 | 10 December 2024 |
| K.101. | MNCLHD Planning and Accountability Framework | Undated | MOH.0010.0600.0001 | 10 December 2024 |
| K.102. | Bringing Clinical Trials to the Bush – improving access to innovating healthcare in rural, regional and remote NSW and ACT | Undated | MOH.0010.0657.0001 | 10 December 2024 |
| K.103. | MNCLHD Governing Board Charter | Undated | MOH.0010.0654.0001 | 10 December 2024 |

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| Other statements and documents | | | | |
|--------------------------------|---|-------------------|----------------------|------------------|
| K.104. | Statement of Dr Shehnarz Salindera | 8 August 2024 | SCI.0011.0342.0001 | 10 December 2024 |
| K.105. | Statement of Richard Nankervis and Dr Alison Koschel | 16 September 2024 | SCI.0011.0433.0001 | 10 December 2024 |
| K.105.1 | Annexure A - CV of Richard Nankervis | Undated | SCI.0012.0192.0001_R | 10 December 2024 |
| K.105.2 | Annexure B – CV of Dr Alison Koschel | Undated | SCI.0012.0191.0001_R | 10 December 2024 |
| K.106. | Outline of Evidence – Dr Miriam Grotowski | 18 September 2024 | SCI.0011.0438.0001 | 10 December 2024 |
| K.107. | The value of extended short-term medical placements in smaller rural and remote locations on future work location: a cohort study | 16 January 2023 | SCI.0011.0439.0001 | 10 December 2024 |
| K.108. | HNELHD – Rural Clinician Accommodation Strategy – Dr Ramsey Awad | September 2024 | MOH.0010.0667.0001 | 10 December 2024 |
| K.109. | HNELD – Sustainable Healthcare Together Towards Zero – Dr Ramsey Awad | September 2024 | MOH.0010.0668.0001 | 10 December 2024 |
| K.110. | Arunima Malik et al, ‘The carbon footprint of Australian health care’ (2018) 2 <i>Lancet Planet Health</i> e27-35 | January 2018 | SCI.0011.0440.0001 | 10 December 2024 |
| K.111. | Institute for Healthcare Improvement White Paper – Framework for Effective Board Governance of Health System Quality | 2018 | SCI.0011.0442.0001 | 10 December 2024 |
| K.112. | Hunter New England and Central Coast PHN General Practice Viability Insights Report | July 2024 | SCI.0011.0444.0001 | 10 December 2024 |
| K.113. | Hunter New England and Central Coast PHN Needs Assessment and Planning | Undated | SCI.0011.0445.0001 | 10 December 2024 |
| K.114. | Hunter New England and Central Coast PHN Core Needs Assessment 2022-2025 | Undated | SCI.0011.0446.0001 | 10 December 2024 |
| K.115. | Hunter New England and Central Coast PHN Core Needs Assessment 2022-2025 – Summary Version | Undated | SCI.0011.0447.0001 | 10 December 2024 |

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